



# Capital Improvements Program- Program Management Team

Engineering & Construction

Engineering & Construction Department

December 18, 2025



# Agenda

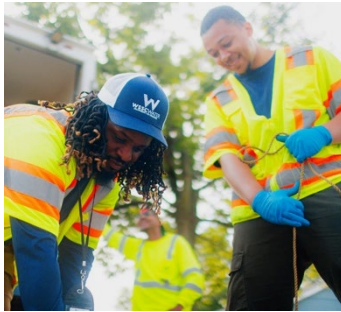
- Team Introductions
- Program Objective
- Program Overview
- Required Services
- Program Initiatives
- Keys to Success
- Subcontracting Goals & Participation
- Supplier Portal & OpenGov Platform
- Questions

# Housekeeping Items

- Please put phones on silent or vibrate mode.
- Any information provided today is not legally binding.
- WSSC Water reserves the right not answer questions asked and/or submitted.
- Audience introductions and questions will be after the presentation.
- To receive up-to-date contracting information, visit the Procurement Office's website at [www.wsscwater.com/secondary-landing-page/procurement](http://www.wsscwater.com/secondary-landing-page/procurement)

# Sustained & Transformative Change

## THE WORKFORCE & THE WORKPLACE



## THE INFRASTRUCTURE



## INNOVATION & TECHNOLOGY



## THE SERVICE



## STRATEGIC PRIORITIES



Workforce  
Development



Asset Management  
& Infrastructure  
Reliability



Culture  
Shift



Affordability &  
Financial Viability



Sustainability  
& Resiliency



Optimizing  
Operations



Customer  
Engagement  
& Partnerships



Digital  
Transformation



# FY26 Capital Improvements Program

FY26  
Budget  
**\$715.5M**

Programmed  
Projects  
**326**

Total Six Year  
FY26-31 Budget  
**\$4.9B**



SCAN FOR THE BUDGET



**\$172.1M**  
Water Distribution  
**Projects: 120**



**\$64.8M**  
Water Treatment & Storage  
**Projects: 13**



**\$139.0M**  
Mixed-Use  
**Projects: 31**



**\$39.7M**  
Innovation & Investment Priorities  
**Projects: 6**



**\$77.6M**  
Interjurisdiction  
**Projects: 5**



**\$30.3M**  
Water Resource Recovery  
**Projects: 11**



**\$156.3M**  
Wastewater Collection  
**Projects: 132**



**\$35.7M**  
General Facilities  
**Projects: 8**

# Strategic Plan for Our **Smart** One Water Future



## Vision

In every home, in every business, we make everything possible by ensuring access to dependable and safe water for everyday life.

## Smart One Water Mission

WSSC Water ensures all communities thrive by ethically delivering safe, reliable and sustainable water and wastewater services.

## Promise

Continue the legacy of treasuring our water, customers and employees through dedicated service for current and future generations.

## Values

Just. Accountable. Caring. Community Focused. Excellent. Trustworthy.

## Strategic Priorities



**Workforce  
Development**



**Culture  
Shift**



**Affordability &  
Financial  
Viability**



**Sustainability &  
Resiliency**



**Asset  
Management &  
Infrastructure  
Reliability**



**Optimizing  
Operations**



**Customer  
Engagement &  
Partnerships**



**Digital  
Transformation**





# Team Introductions

**Caville Stanbury-Woolery**, Deputy Chief Engineer

# Team Introductions

## Engineering & Construction

- ❖ **Alan Wong**, Chief Engineer
- ❖ **Caville Stanbury-Woolery**, Deputy Chief Engineer
- ❖ **Rufus Leeth**, Acting Division Manager
  - Pipeline Construction
  - Pipeline Design
  - Facilities Design & Construction
  - Enterprise Asset Management
  - Planning
  - Engineering & Environmental Services
  - Regulatory Services
  - Development Services

## Organizational Team

### WSSC Water: Departments and Divisions

- Office of Performance & Accountability (GMOA)
- Department of Operational Reliability and Resilience (DORR)
- Utility Services
- General Services
- Production
- Procurement
- Strategic Partnerships & Community Impact
- Finance
- Information & Technology





# Program Objective

**Caville Stanbury-Woolery**, Deputy Chief Engineer

# Program Management Objective

The purpose of this contract is to engage the services of specialized resources and expertise of a **Program Management Team** (PMT) to assist in optimizing and accelerating the delivery of the Commission's (WSSC Water) Capital Improvement Program (CIP).

The PMT shall perform a broad range of program management tasks to support all aspects of successful implementation of capital improvement program projects from CIP planning, prioritization, and the phases of project implementation.

The PMT will be tasked with implementation of recommendations from various independent reviews; project specific audits; and assessment of the current policies, practices, processes, and procedures to identify solutions that streamline and improve the quality of the delivery process.

The PMT will develop a Program Management Plan (PMP), to serve as a framework for the improved CIP delivery process.



# Program Overview

**Caville Stanbury-Woolery**, Deputy Chief Engineer





# CAPITAL IMPROVEMENTS PROGRAM (CIP) OVERVIEW

## 8 Program Areas

- **Water Distribution** (Water Mains and Pump Stations)
- **Mixed-Use** (ESP, Other Capital Program, Land, Beltway)
- **Interjurisdictional Agreements** (Blue Plains and Mattawoman)
- **Wastewater Collection** (Sewer and Pump Stations)
- **Innovation and Investment Priorities** (Water Supply and Climate Action)
- **Water Treatment and Storage** (WFPs, Reservoirs, and Water Tanks)
- **Water Resource Recovery Facilities** (WRRFs)
- **General Facilities** (Support Center, Depots, Laboratory, and Buildings)



# CAPITAL INVESTMENT PRIORITIES

- Facilities planning
- Upgrades to Water Filtration Plants and Water Resource Recovery Facilities
- PFAS mitigation
- Emerging contaminants and other regulatory changes
- Upgrade aging pumping stations and force mains
- Completion of Piscataway Bioenergy facility
- Upgrading the meter infrastructure
- Clean energy/decarbonization project portfolio
- Modernize depots
- Be intentional in addressing equity and environmental justice





# Required Services

**Rufus Leeth**, Acting Division Manager



# Required Services



## COLLABORATION





# Program Initiatives

**Rufus Leeth**, Acting Division Manager

# Program Initiatives

- Review & Evaluation of “As-Is” Process
- Focus on design & construction of linear assets
- Prioritization
- Budgeting
- Scheduling
- Tracking & Monitoring
- Inter-Departmental Synchronization
- Transparency & Visibility
- Scalability & Sustainability
- Procurement & Contracting Enhancements



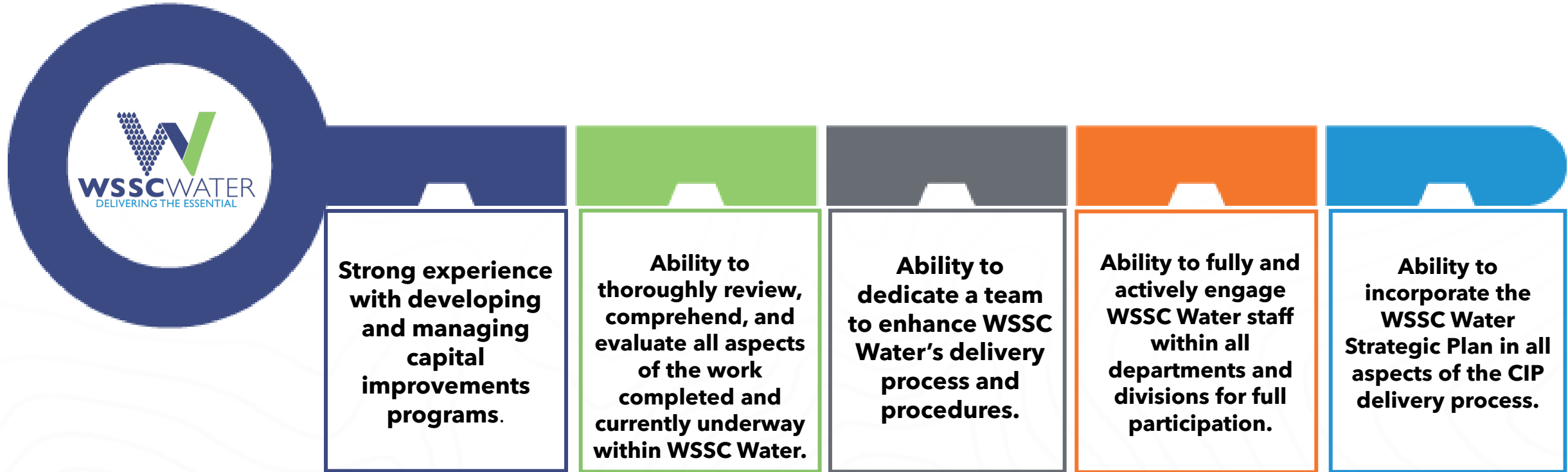




# Keys to Success

**Alan Wong**, Chief Engineer

# Keys to Success





# Subcontracting Goals & Participation

**Kiyon Harley**, Director, Supplier Diversity & Inclusion



# Building a Stronger Local Economy **Together**



Infrastructure investment creates subcontracting opportunities

Contracting dollars stay in our region when local firms compete

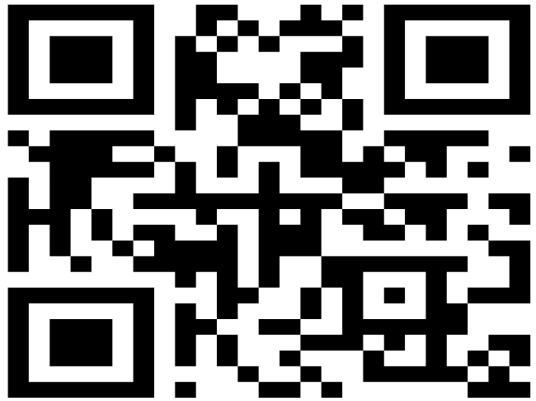
Local subcontractors support jobs, innovation, and delivery capacity

A strong vendor ecosystem – including subcontractors – strengthens long-term resilience

**Together**, we protect the stability of families and futures that depend on us.

# Small Local Business Enterprise (SLBE) Program

A pathway to compete



Apply Here

- **A preference on eligible solicitations**  
*(Evaluation points or price preferences)*
- **Eligibility for SLBE-designated opportunities**
- **SLBE identification in the Supplier Portal**
- **A path for local firms to grow**

Your business is a critical link in delivering **sustained** & **transformative** change.





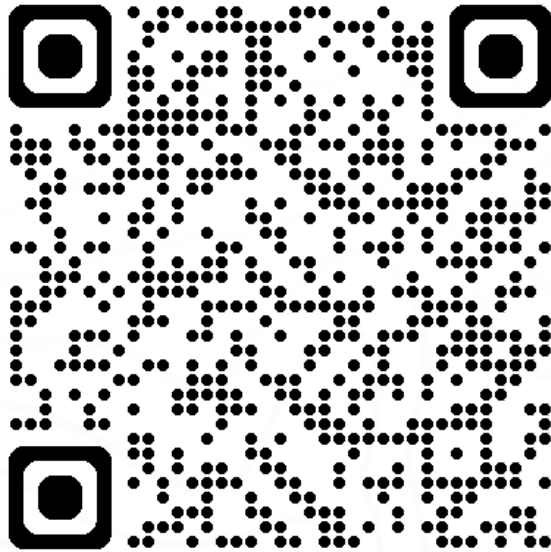
# Supplier Portal and OpenGov Platform

**Angela Gaskins**, Senior Procurement Specialist



# Supplier Portal and OpenGov Platform

**Scan** to register with the Supplier Portal

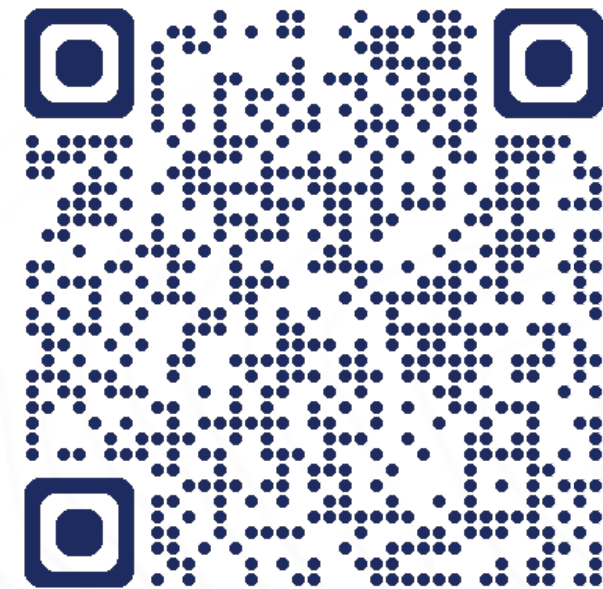


or **Visit:**

<https://www.wsscwater.com/supplier>



**Scan** to register with OpenGov



or **Visit:**

<https://procurement.opengov.com/portal/wsscwater>

# Early Engagement Vendor Session Inquiry Form



**<https://forms.office.com/g/c3xHCEqjgG>**

For past event's presentations and sign in sheets, visit  
**[www.wsscwater.com/work-us/procurement/outreach-events](http://www.wsscwater.com/work-us/procurement/outreach-events)**





# Early Engagement Vendor Session Post Event Survey



**<https://forms.office.com/g/57Ws7Ur0Xf>**