

FY 2023 CIP Commissioners' Worksession

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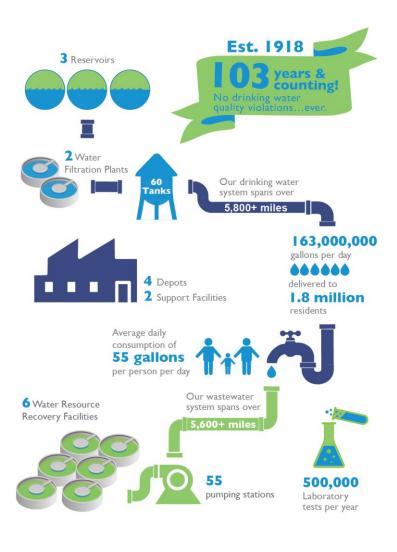
July 21, 2021

Agenda

- WSSC Water system overview
- Capital Improvements Program (CIP) review process
- CIP benefits
- Capital budget policy guidelines
- Capital budget affordability
- FY 2023 CIP overview and highlights
- Impacts of CIP reductions



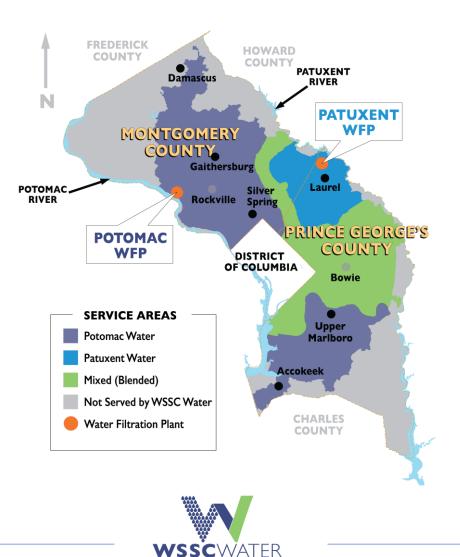
WSSC Water System Overview



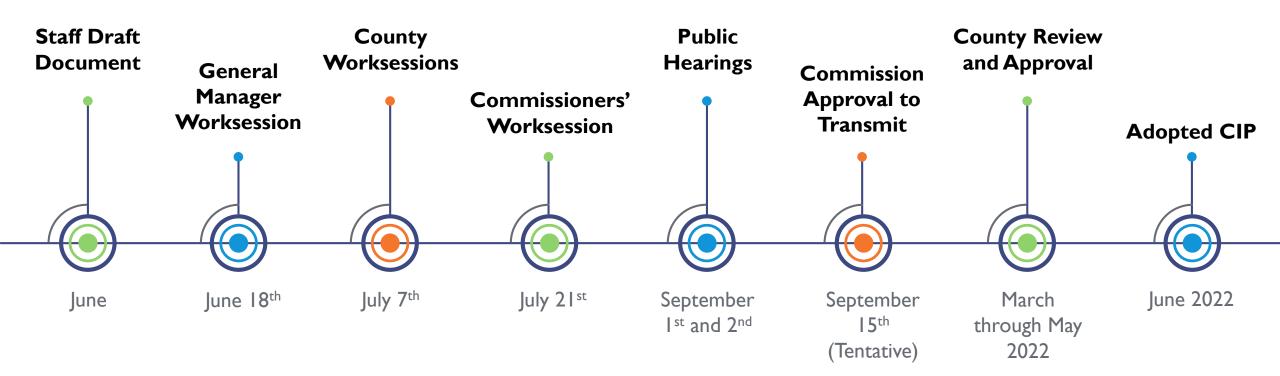
System	Total 6-Year Program Cost	Share
Reservoirs/Source Water Protection	17,784	0.4%
Water Filtration Plants	292,697	6.9%
Water Tanks	36,000	0.8%
Water Pipes	١,969,559	46.4%
Sewer Pipes	933,385	22.0%
Wastewater Pumping Stations/Force Mains	173,256	4.1%
Water Resource Recovery Facilities	672,541	15.8%
Support Facilities	133,480	3.1%
Lab	19,630	0.5%
Total	4,248,332	100.0%



WSSC Water System Overview



CIP Review Process





CIP Benefits

The CIP supports the following WSSC Water strategic priorities:



\$

Optimize Infrastructure

- Achieve industry-leading reliability and asset integrity
- Expand resilience and balance risk

Spend Customer Dollars Wisely

- Improve operational efficiency
- Improve fixed asset utilization
- Improve financial process efficiency and fiscal sustainability

Enhance Customer Experience

- Deliver safe, reliable and consistent service
- Provide timely response to customer queries
- Be a good citizen within our communities



Protect Our Resources

- Resolve and learn from past incidents
- Maintain best-in-class operating environment safety for employees
- Plan proactively with community stakeholders
- Secure the Commission's critical infrastructure



CIP Benefits



Optimize Infrastructure

- Reduces risk at the Potomac WFP through redundancy upgrades
- Increases system resiliency by rehabilitating water tanks
- Improves reliability by correcting water deficiencies in the Clinton Zone
- Reduces risk and improves resiliency by ensuring that the Systems Control Center and Data Center have adequate back-up power

Spend Customer Dollars Wisely

- Avoids fines by meeting Consent Decree deadlines
- Saves time and money by improving the efficiency of operations at the Anacostia Depot
- Makes energy efficiency improvements that lower costs and reduce greenhouse gas emissions

Enhance Customer Experience

- Reduces the frequency of breaks and leaks
- Improves response times to breaks and leaks
- Reduces service interruptions to residents and businesses
- Invests in the Consolidated Laboratory to meet growing water quality testing demands
- Reduces SSOs that impact access to recreation areas



Protect Our Resources

- Reduces the frequency of SSOs
- Invests in security and safety improvements at various WSSC Water facilities

Capital Budget Policy Guidelines

Attain goal of a sustainable and affordable CIP through:

- Key financial metrics to assess debt service levels while balancing rate and operating growth
 - New debt issuance and related debt service expense must stay within the following Chief Financial Officer (CFO) guidelines:
 - Debt service coverage: 1.10 1.25
 - Debt service as a percentage of total expenditures: < 40%</p>
- Leveraging multi-year financial planning to establish capital planning expectations for resource capacity and affordability
 - \odot Set bond issuance limits over the capital planning period to smooth out demands
 - Eliminate front loading of projects in CIP years
 - Greater attention on project prioritization
 - Scale down project bond funding to align with affordability



Capital Budget Policy Guidelines

- Maintain adequate liquidity and fund balance reserves
 - Total operating expenditure growth cannot outpace total revenue growth
 - This includes the impact of debt service expenses and Pay-As-You-GO (PAYGO) financing
 - Days operating reserves-on-hand: 75 – 105 days
 - Ending fund balance as a percentage of operating revenue: 15.0% minimum

Metric	CFO Guideline
Debt Service Coverage:	
Debt Service Coverage	1.10 - 1.25
Debt Service as a Percentage of Total Expenditures	< 40.0%
Liquidity and Reserves:	
Days Operating Reserves-on-Hand	75 - 105
Ending Fund Balance as a Percentage of Operating Revenue	15.0%



- Momentum of capital budget
 - FY 10 capital budget of \$371.1 million has grown to \$703.7 million in FY 22
 - FY 23 CIP of \$736.0 million; Estimated FY 23 capital budget of \$716.4 million after adjustment for developer contributions
- Outstanding debt growth of +151%, from \$1.36 billion in FY 10 to \$3.42 billion in FY 20
 - Higher borrowing costs due to growth in capital budget and interest rates
- Without constraints, debt service as a percentage of total expenditures could exceed 40% threshold
 - Restricts operating budget flexibility and program enhancements
 - Monitor opportunities for refunding outstanding debt



- Customer affordability pressure with a preliminary anticipated rate increase of 8.0% in FY 23 and increases between 6.0% and 8.0% for FY 24 – FY 28
 - Analyze the impact of increases to the ready-to-serve charges (fixed fees) on the long-term financial plan
 - Increase the ready-to-serve charges at the same rate as the volumetric charges
 - Customers enrolled in the Customer Assistance Program (CAP) would not be impacted by the increase since they receive a bill credit to cover the ready-to-serve charges
 - Ready-to-serve charges should be revised in the future based on a Cost of Service Study
 - Use of fund balance has been phased-out and Reconstruction Debt Service Offset (REDO) continues to be phased-down
 - Increased use of PAYGO and reduction to operating expenses



A fiscally responsible CIP results in:

- Maintaining our AAA credit rating
 - $_{\odot}$ Adhering to financial metrics and guidelines
- An affordable CIP
 - $\,\circ\,$ Fits within rate increases as proposed
 - $\,\circ\,$ Aligns anticipated bond issuance limits over the six-year program
 - $\circ\,$ Keeps project funding in line with what is affordable
- Increased importance on prioritization of projects for inclusion, elimination, scaledown, or deferral
- Increased use of PAYGO to lower debt service expense and improve metric results - especially with rate risk



- Historically, actual capital expenditures are lower than the budgeted amount
- Therefore, completion factors are used in the long-term financial model to right-size bond issuance and debt service assumptions, which keeps rate increases to more affordable levels
- The 5-year weighted average (FY 2016 FY 2020) completion factor is 67.5%
- Based on historical completion factors, with adjustments for key projects such as the Piscataway Bioenergy and Potomac Consent Decree projects, the long-term financial model utilizes an overall completion factor of 72.8% in FY 23



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	Financial Disc.			FY 2022		FY 2023		FY 2024		FY 2025		FY 2026		FY 2027	F	Y 2028
A	Financial Plan			Estimate	Pr	eliminary	P	rojected	P	rojected	P	rojected	P	rojected	P	ojected
I	Affordability:															
	Rate Increase			5.9%		8.0%		8.0%		7.0%		6.5%		6.0%		6.0%
П	Capital Demands:															
	New Debt Issues		\$	350,000	\$	430,093	\$	397,210	\$	374,496	\$	371,511	\$	358,063	\$	330,00
	PAYGO			27,585		31,016		44,000		65,000		80,000		80,000		100,00
	Total Funding for Bonded Projects			377,585		461,110		441,210		439,496		451,511		438,063		430,00
Ш	Debt Service Coverage:															
	Net Operating Revenue		\$	316,858	\$	351,216	\$	406,590	\$	459,616	\$	511,962	\$	546,335	\$	598,87
	Debt Service			307,493		324,693		348,176		375,922		398,703		419,705		439,47
	Net Revenue Strength			9,365		26,524		58,414		83,693		113,258		126,630		159,39
IV	Liquidity and Reserves:															
	Ending Fund Balance		\$	157,844	\$	165,124	\$	189,309	\$	215,775	\$	256,805	\$	311,183	\$	378,33
	Net Increase/(Shortfall)			(4,448)		7,279		24,186		26,465		41,030		54,378		67,14
V	Unspecified:															
	Tentative (Savings Plan)/A&R		\$	-	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	20,000	\$	20,00
-	Martin	CFO		FY 2022		FY 2023		FY 2024		FY 2025		FY 2026		FY 2027	F	Y 2028
В	Metrics	Guideline	E	Estimate	Pr	eliminary	P	rojected	P	rojected	P	rojected	P	rojected	P	ojected
Т	Debt Service Coverage:															
а	Debt Service Coverage	1.10 - 1.25		1.03		1.08		1.17		1.22		1.28		1.30		1.36
b	Debt Service (P+I) as a Percentage Total Expenditures	< 40.0%		36.6%		36.9%		37.4%		37.9%		38.2%		38.3%		38.2%
П	Liquidity and Reserves:															
а	Days Operating Reserves-on-Hand	75 - 105		68.5		68.5		74.2		79.3		89.8		103.7		119.9
b	Ending Fund Balance as a Percentage of Operating Revenue	15.0%		19.2%		18.9%		20.0%		21.3%		23.8%		27.2%		31.2%
ш	Workforce															
	Workyears	N/A		1,786		I,786		I,786		1,789		1,789		1,789		1,789
			ų													



• There are 13 new projects in the FY 23 CIP with a total cost of \$310.0 million

Prince George's County

- S 68.02 Carsondale WWPS & FM
- S 75.23 Brandywine Woods WWPS & FM*
- S 87.20 Freeway Airport WWPS & FM*
- S 89.26 Colmar Manor WWPS & FM
- S 113.13 Forest Heights WWPS & FM

Bi-County

• W - 161.02 I-495/I-270 Traffic Relief Plan Pipeline Relocations*

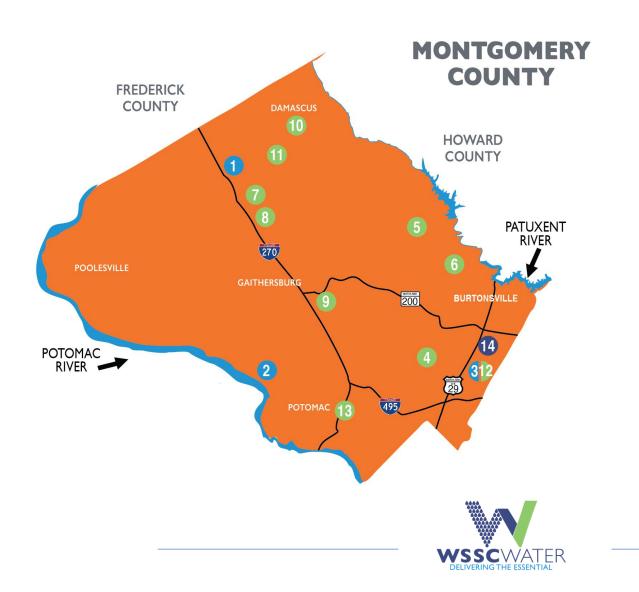
Information Only

- A 100.01 Anacostia Depot Reconfiguration
- A 101.06 RGH Building Upgrades

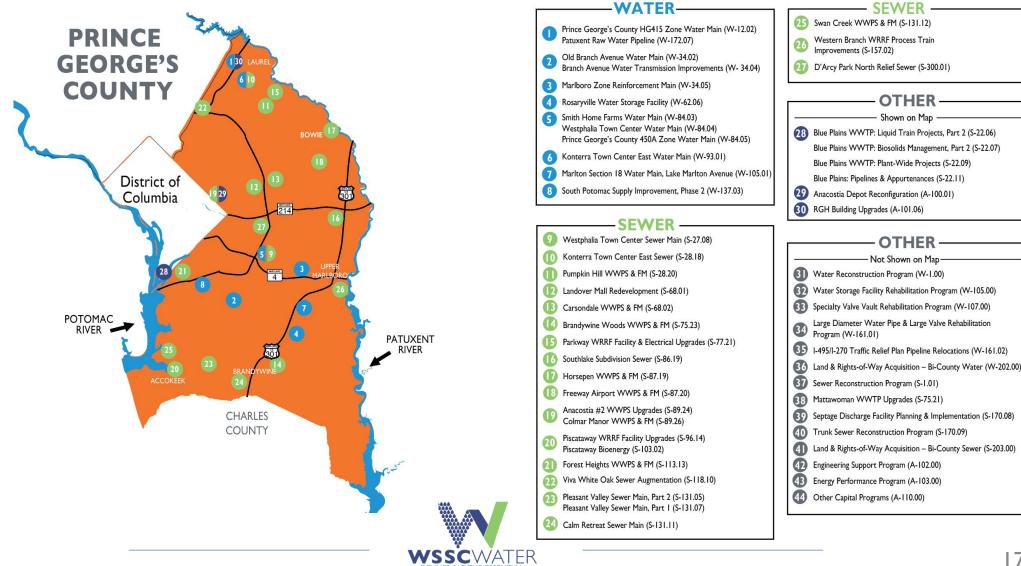
Montgomery County

- S 36.01 Arcola WWPS & FM
- S 61.02 Reddy Branch WWPS & FM
- S 63.08 Sam Rice Manor WWPS & FM
- S 83.07 Ashford Woods WWPS & FM*
- S 151.02 Erickson Bethesda Sewer Main*





1	Pleasant's Property Water Main Extension (W-46.26)
	Potomac WFP Submerged Channel Intake (W-73.30)
2	Potomac WFP Main Zone Pipeline (W-73.32)
	Potomac WFP Consent Decree Program (W-73.33)
	Regional Water Supply Resiliency (W-175.05)
3	White Oak Water Mains Augmentation (W-113.20) Viva White Oak Water Main (W-113.21)
	SEWER
4	Arcola WWPS & FM (S-36.01)
5	Reddy Branch WWPS & FM (S-61.02)
6	Sam Rice Manor WWPS & FM (S-63.08)
Õ	Ashford Woods WWPS & FM (S-83.07)
8	Milestone Center Sewer Main (S-84.67)
9	Shady Grove Station Sewer Augmentation (S-85.21) Shady Grove Neighborhood Center (S-85.22)
10	Damascus Town Center WWPS Replacement (S-94.13)
Đ	Spring Gardens WWPS Replacement (S-94.14)
÷.	
12	Viva White Oak Sewer Main (S-118.09)
-	Viva White Oak Sewer Main (S-118.09) Erickson Bethesda Sewer Main (S-151.02)
-	Erickson Bethesda Sewer Main (S-151.02)
-	Erickson Bethesda Sewer Main (S-151.02) OTHER
13	Erickson Bethesda Sewer Main (S-151.02)
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	Erickson Bethesda Sewer Main (S-151.02)

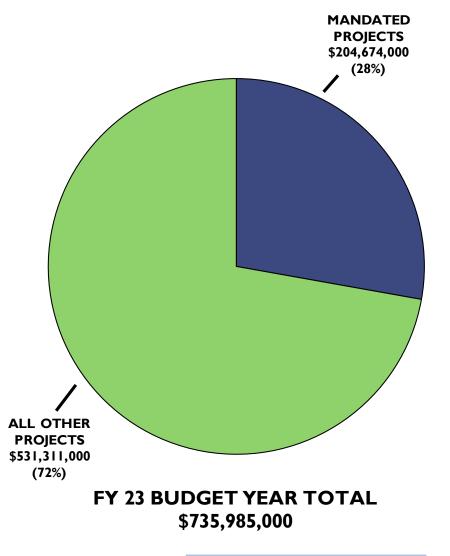


FY 2023 – FY 2028 CIP

- Six-year program cost of \$4.25 billion
 - Increase of \$442.3 million from FY 22 CIP six-year program cost
 - Bond funded \$3.28 billion (plus PAYGO of \$400.0 million)
 - Mandated projects \$1.29 billion (30.4%)
 - Blue Plains \$542.6 million
 - Consent Decree \$736.0 million
 - Other Regulatory & Agreement \$14.9 million
- FY 23 budget year cost of \$736.0 million
 - o Increase of \$24.1 million from FY 22 budget year
 - Bond funded \$603.3 million (plus PAYGO of \$31.0 million)
 - Mandated projects \$204.7 million (27.8%)





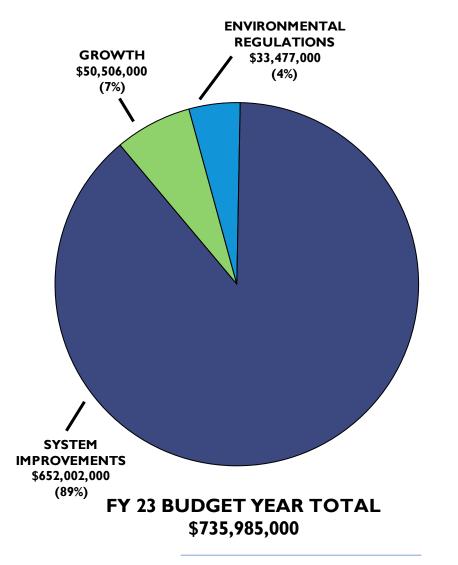


28%

of the planned spending in the FY 23 combined program is mandated by existing multijurisdictional agreements or by consent decrees

Mandated Projects	FY 23 Amount
Consent Decrees	132,631,000
Blue Plains	68,490,000
Other Agreements	3,553,000
Total	204,674,000

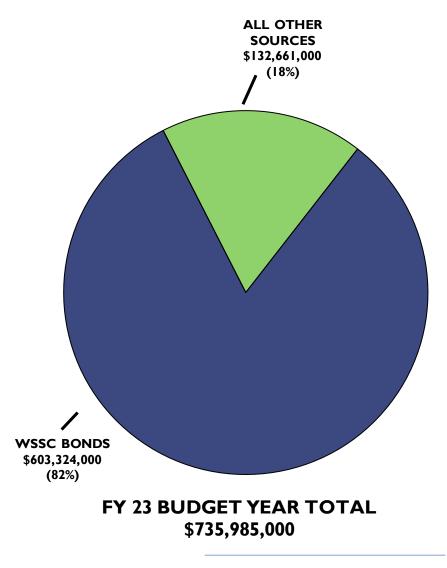




89% of the FY 23 combined program is for reinvestment in our system infrastructure

Major Category	FY 23 Amount
Growth	50,506,000
System Improvements	652,002,000
Environmental Regulations	33,477,000
Tota	735,985,000





82%

of the FY 23 combined program is funded through long-term debt

Funding Source	FY 23 Amount
WSSC Bonds	603,324,000
PAYGO	31,016,000
SDC & Others	52,360,000
Federal & State	43,799,000
Local Government Contributions	5,486,000
Total	735,985,000



Water Reconstruction Program

(W-1.00; p. 7-3)

- Program scope: over 4,500 miles of water mains and associated water house connections
- Rehabilitated on average more than 50 miles per year over the past 10 years
- Continuing investments in new technologies and tools to develop a more efficient and effective program
- FY 23 program: 37 miles
- FY 23 budget: \$99.3 million





Large Diameter Water Pipe & Large Valve Rehabilitation Program

(W-161.01; p. 3-8)

- Program scope: over 1,000 miles of water pipe and nearly 1,500 large water valves
- Over 100 miles of Pre-stressed Concrete Cylinder Pipe (PCCP) inspected and monitored 24/7; avoided 44 imminent pipe failures
- Over 8,100 pipe joints repaired
- Over 600 pipe segments repaired/replaced
- Over 1,300 valves inspected and repaired
- FY 23 budget: \$64.3 million





Sewer Reconstruction Program

(S-1.01; p. 7-5)

- Program scope: nearly 5,000 miles of sewer main and associated sewer house connections
- Rehabilitate 20 miles per year
- Consent Decree: all 131.4 miles awarded for construction; 131.3 miles completed as of October 2020
- Funding via Maryland Department of the Environment (MDE) low-interest loans and Bay grants
- FY 23 program: 20 miles sewer mains; 6 miles lateral lines and house connections
- FY 23 budget: \$50.5 million





Trunk Sewer Reconstruction Program

(S-170.09; p. 4-11)

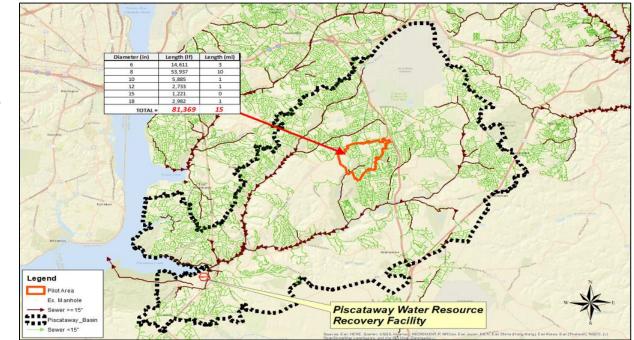
- Inspection and evaluation of all 24 sewer basins complete (over 1,300 miles inspected)
- Comprehensive rehabilitation of sewer pipes in Environmentally Sensitive Areas (ESAs) currently underway to reduce infiltration and inflow
- Replacement of pipe, relining of pipe, pipeline protection, and rehabilitation of manholes and force mains
- Consent Decree: 158.4 of 158.5 miles awarded for construction; 131.2 miles completed as of October 2020
- Sanitary Sewer Overflow (SSO) Consent Decree deadline extended to 2022
- FY 23 budget: \$56.9 million





Piscataway Rehabilitation Program

- Rehabilitation work for the Piscataway Basin is included in the Sewer and Trunk Sewer reconstruction programs
- The work includes capital activities (pipe replacement and pipe lining) and operating activities (pipe grouting and manhole repairs)
- FY 23 budget:
 - \circ \$28.9 million in capital
 - \circ %6.2 million in operating
- Six-year budget estimate:
 - o **\$57.8** million in capital
 - \circ \$9.3 million in operating





Potomac WFP

• The Potomac WFP produced an average of 102.7 million gallons of water per day (MGD) in FY 21

Potomac WFP Consent Decree Program

(W-73.33, p. 3-7)

- The design based on the Long-term Upgrade Plan approved by MDE is complete
- Total cost estimate: \$182.3 million
- FY 23 budget: \$25.2 million

Potomac WFP Main Zone Pipeline

(W-73.32, p. 3-5)

- Work includes a new 84" discharge main, High Zone Pump Station upgrades, and replacement of the existing 78" and 48" PCCP discharge mains
- Total cost estimate: \$111.2 million
- FY 23 budget: \$1.2 million





Patuxent WFP

 The Patuxent WFP produced an average of 60.1 MGD in FY 21

Patuxent Raw Water Pipeline (W-172.07, p. 3-11)

- New raw water pipeline to plant to increase capacity up to 110 MGD
- Project is in construction
- FY 23 budget: \$8.1 million





Blue Plains Wastewater Treatment Plant (WWTP)

(S-22.series, p. 4-3 to 4-6)

- The Blue Plains WWTP is owned and operated by DC Water
- WSSC Water's share of the capital costs of the plant is approximately 46%
- Blue Plains treats approximately 63% of WSSC Water's wastewater
- The largest projects include the long-term control plan tunnels
- At \$542.6 million, Blue Plains projects represent 22% of the six-year CIP program
- The FY 23 budget, at \$68.5 million, represents 14% of the CIP budget year





Piscataway Bioenergy

(S-103.02; p. 4-8)

- Innovative project that will transform sewage into renewable energy
- Recover 2-3 megawatts of renewable energy
- Treat biosolids from 5 Water Resource Recovery Facilities (WRRFs)
- Reduce greenhouse gas emissions
- Protect the Chesapeake Bay
- Projected economic benefit of \$3.7 million per year
- Phase I completed in December 2020
- Phase 2 started in June 2020
- FY 23 budget is \$74.7 million

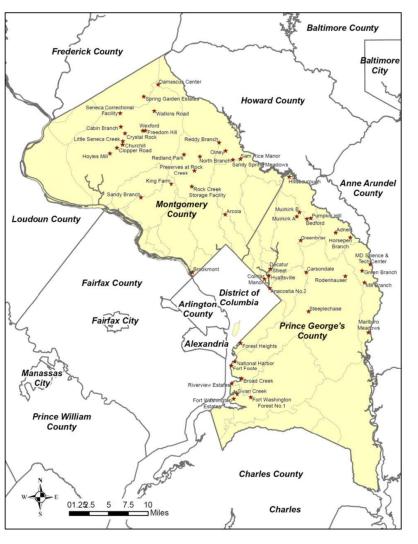




Wastewater Pumping Station and Force Main Projects

- There are 16 projects in the FY 23 CIP for WWPS and/or FMs
 - $\circ~$ 3 developer-built projects for new WWPS & FMs
 - All 3 projects are new in the FY 23 CIP
 - I in Montgomery County; 2 in Prince George's County
 - I3 WSSC Water-built projects to upgrade/replace existing WWPS and/or FMs
 - 6 new projects in the FY 23 CIP (3 in each County)
 - I WWPS & FM project on close-out list for FY 23
- Total estimated cost is \$196.5 million
 - \$119.9 million in bond funding (61%)
 - \$63.1 million in SDC funding (32%)
 - \$13.6 million from developers/DC Water (7%)
- FY 23 estimated cost of \$32.5 million





• There are 5 projects pending close-out in the FY 23 CIP with a total cost of \$468.8 million

Prince George's County

- S 77.20 Parkway North Substation Replacement
- S 89.25 Little Anacostia WWPS & FM
- W 120.14 Timothy Branch Water Main

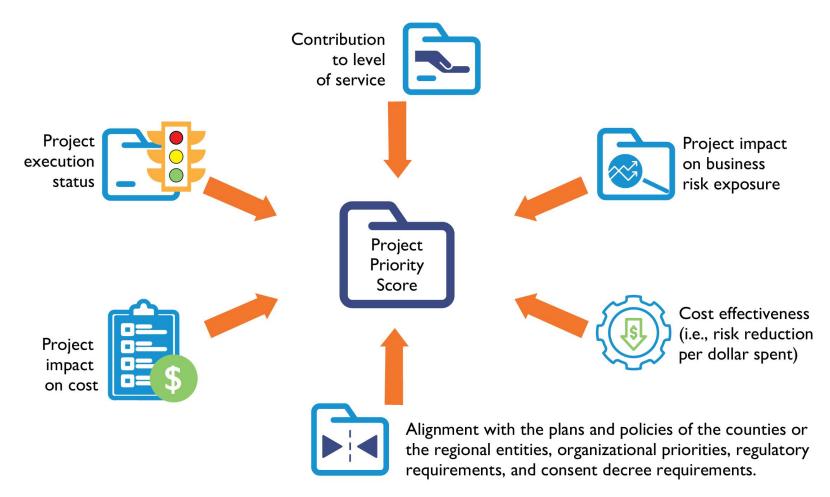
Bi-County

- S 22.10 Blue Plains WWTP: Enhanced Nutrient Removal
- W 73.22 Potomac WFP Pre-Filter Chlorination & Air Scour Improvements



- The preliminary FY 23 long-term financial plan does not anticipate deferrals or reductions to the CIP
- If deferrals/reductions were to become necessary to meet spending affordability guidelines, those would come from the bond funded projects/programs
 - Mandated projects are not eligible for deferral or reduction as they are governed by multi-jurisdictional agreements and/or consent decrees
 - Projects in construction are not considered to be eligible for deferral or reduction due to the significant impacts (level of service, cost, contractual, etc.) of stopping a project already in construction
- To achieve a 1.0% reduction to the projected rate increase, approximately \$177.3 million in capital spending deferrals/reductions would be required

Project/Program	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28
Combined Program Bond Fundable Only	634,340	628,384	614,004	622,237	611,602	569,903
Less Mandated Projects	(180,413)	(179,297)	(202,879)	(218,811)	(192,090)	(167,275)
Less Projects in Construction	(167,735)	(108,128)	(84,662)	(73,666)	(79,933)	(87,548)
Remaining Projects Eligible for Deferral/Reduction	286,192	340,959	326,463	329,760	339,579	315,080
Target Reduction Amounts>	-	-	-	-	-	-
Required Reduction = 1.0% Rate Decrease:	177,318					





- In Montgomery County, **5 of 14 projects (36%)** would be eligible for deferral
- These projects represent approximately 75% of the total spending for Montgomery County projects

Project/Program	Phase	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	SDC %
Combined Program Bond Fundable Only		634,340	628,384	614,004	622,237	611,602	569,903	
Less Mandated Projects		(180,413)	(179,297)	(202,879)	(218,811)	(192,090)	(167,275)	
Less Projects in Construction		(167,735)	(108,128)	(84,662)	(73,666)	(79,933)	(87,548)	
Remaining Projects Eligible for Deferral/Reduction		286,192	340,959	326,463	329,760	339,579	315,080	
Target Reduction Amounts>		-	-	-	-	-	-	
Montgomery County Projects Eligible for Deferral/Reduction								
S - 000036.01 - Arcola WWPS & FM	P-100	690	2,300	2,847	-	-	-	0%
S - 000061.02 - Reddy Branch WWPS & FM	P-0	275	110	693	693	11,276	11,276	0%
S - 000063.08 - Sam Rice Manor WWPS & FM	P-0	29	20	30	98	196	509	83%
S - 000094.13 - Damascus Town Center WWPS Replacement	P-90	462	2,210	3,688	169	-	-	30%
S - 000094.14 - Spring Gardens WWPS Replacement	P-5	42	229	229	1,390	١,390	-	67%
Subtotal		١,498	4,869	7,487	2,350	12,862	11,785	



- In Prince George's County, 12 of 31 projects (39%) would be eligible for deferral
- These projects represent approximately 69% of the total spending for Prince George's County projects

Project/Program	Phase	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	SDC %
Combined Program Bond Fundable Only		634,340	628,384	614,004	622,237	611,602	569,903	
Less Mandated Projects		(180,413)	(179,297)	(202,879)	(218,811)	(192,090)	(167,275)	
Less Projects in Construction		(167,735)	(108,128)	(84,662)	(73,666)	(79,933)	(87,548)	
Remaining Projects Eligible for Deferral/Reduction		286,192	340,959	326,463	329,760	339,579	315,080	
Target Reduction Amounts>		-	-	-	-	-	-	
Prince George's County Projects Eligible for Deferral/Reduction								
W - 000012.02 - Prince George's County HG415 Zone Water Main	D-100	2,358	9	-	-	-	-	0%
W - 000034.05 - Marlboro Zone Reinforcement Main	D-99	2,022	1,225	-	-	-	-	0%
W - 000084.05 - Prince George's County 450A Zone Water Main	D-90	14,410	13,838	9,224	4,648	638	66	0%
W - 000137.03 - South Potomac Supply Improvement, Phase 2	D-70	I 4,884	14,884	14,884	-	-	-	34%
S - 000028.20 - Pumpkin Hill WWPS & FM	D-0	1,221	1,748	814	-	-	-	0%
S - 000068.02 - Carsondale WWPS & FM	P-100	345	3,680	1,265	-	-	-	0%
S - 000077.21 - Parkway WRRF Facility & Electrical Upgrades	P-0	5,152	6,40 I	4,751	2,551	721	275	0%
S - 000087.19 - Horsepen WWPS & FM	D-30	592	1,320	795	561	-	-	90%
S - 000089.26 - Colmar Manor WWPS & FM	P-0	173	115	230	575	2,588	2,588	0%
S - 000113.13 - Forest Heights WWPS & FM	P-10	31	10	41	104	674	674	82%
S - 000131.12 - Swan Creek WWPS & FM	D-30	1,540	3,080	110	-	-	-	0%
S - 000157.02 - Western Branch WRRF Process Train Improvements	D-5	10,446	19,077	18,732	10,142	4,627	948	0%
Subtotal		53,174	65,387	50,846	18,581	9,248	4,551	

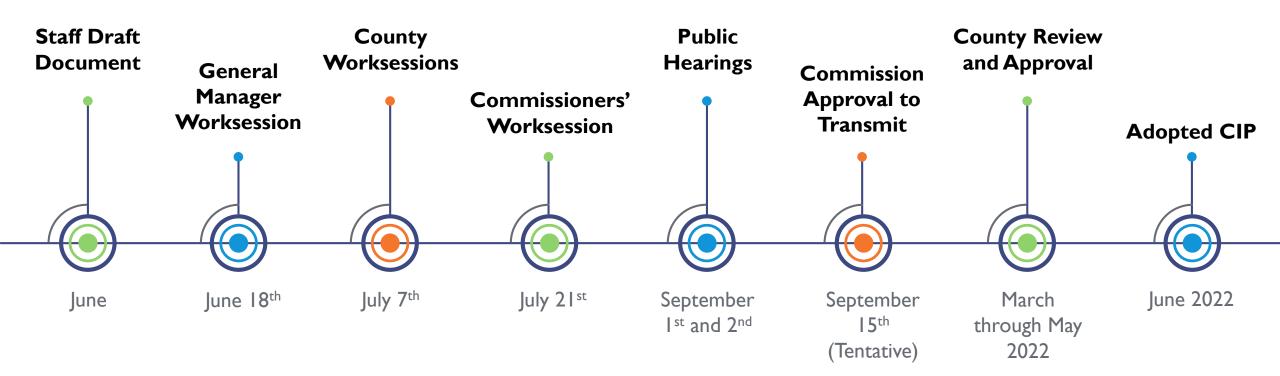


- For Bi-County and Information Only projects, 13 of 28 projects (46%) would be eligible for deferral
- These projects represent approximately 47% of the total spending for Bi-County and Information Only projects

Project/Program	Phase	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	SDC %
Combined Program Bond Fundable Only		634,340	628,384	614,004	622,237	611,602	569,903	
Less Mandated Projects		(180,413)	(179,297)	(202,879)	(218,811)	(192,090)	(167,275)	
Less Projects in Construction		(167,735)	(108,128)	(84,662)	(73,666)	(79,933)	(87,548)	
Remaining Projects Eligible for Deferral/Reduction		286,192	340,959	326,463	329,760	339,579	315,080	
Target Reduction Amounts>		-	-	-	-	-	-	
Bi-County & Information Only Projects/Programs Eligible for Deferral/Reduction								
W - 000001.00 - Water Reconstruction Program	On-going	99,336	111,186	131,975	145,058	152,624	158,737	0%
W - 000073.30 - Potomac WFP Submerged Channel Intake	P-100	-	-	-	-	-	-	0%
W - 000073.32 - Potomac WFP Main Zone Pipeline	P-95	474	1,894	1,894	17,048	17,048	5,941	59%
W - 000105.00 - Water Storage Facility Rehabilitation Program	On-going	4,000	5,000	6,000	7,000	7,000	7,000	0%
W - 000107.00 - Specialty Valve Vault Rehabilitation Program	On-going	1,691	1,462	745	339	405	74	0%
W - 000161.01 - Large Diameter Water Pipe & Large Valve Rehabilitation Program	On-going	64,316	75,015	78,395	103,302	113,854	105,617	0%
S - 000089.24 - Anacostia #2 WWPS Upgrades	D-5	10,901	13,004	4,567	-	-	-	20%
S - 000170.08 - Septage Discharge Facility Planning & Implementation	D-100	12,959	12,959	2,880	3,788	3,788	-	0%
A - 000100.01 - Anacostia Depot Reconfiguration	P-5	1,314	14,494	14,928	9,544	-	-	0%
A - 000101.04 - Laboratory Division Building Expansion	D-70	12,320	4,744	2,566	-	-	-	0%
A - 000101.06 - RGH Building Upgrades	P-50	1,100	8,470	3,630	-	-	-	0%
A - 000102.00 - Engineering Support Program	On-going	18,000	20,000	20,000	20,000	20,000	20,000	0%
A - 000103.00 - Energy Performance Program	On-going	5,109	2,475	550	2,750	2,750	1,375	0%
Subtotal		231,520	270,703	268,130	308,829	317,469	298,744	

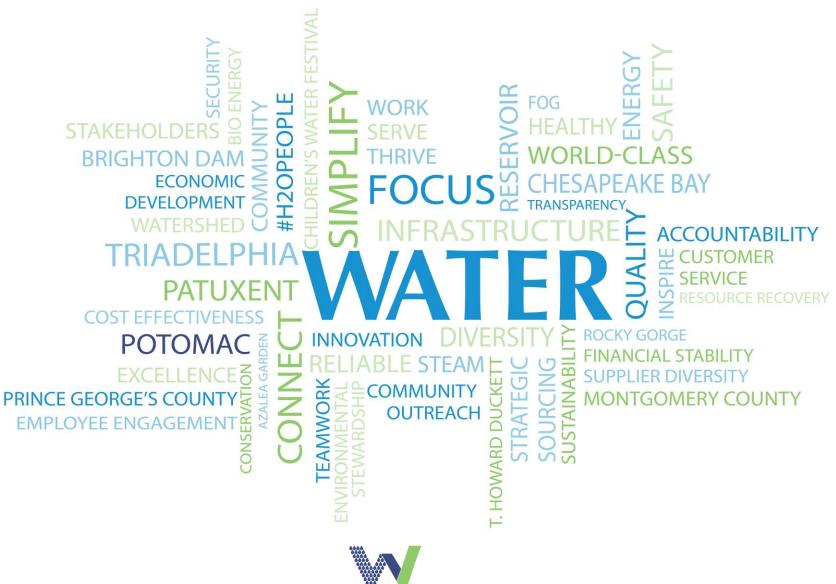


CIP Review Process





Questions?



WSSCWATER DELIVERING THE ESSENTIAL